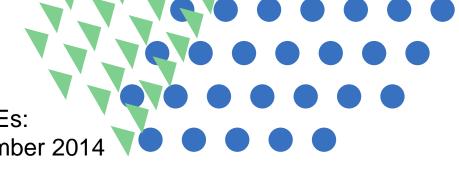


#### PRESOURCE Conference

Resource Efficiency in Central European SMEs:
Opportunity or Challenge? Berlin, 12th November 2014



# Identifying Resource Efficiency Potentials with the PRESOURCE EDIT Value Tool

Vladimír Dobeš - Senior Consultant - Enviros Dr. Johannes Fresner - Managing Director - STENUM



PRESOURCE is implemented through the CENTRAL EUROPE Programme co-financed by the

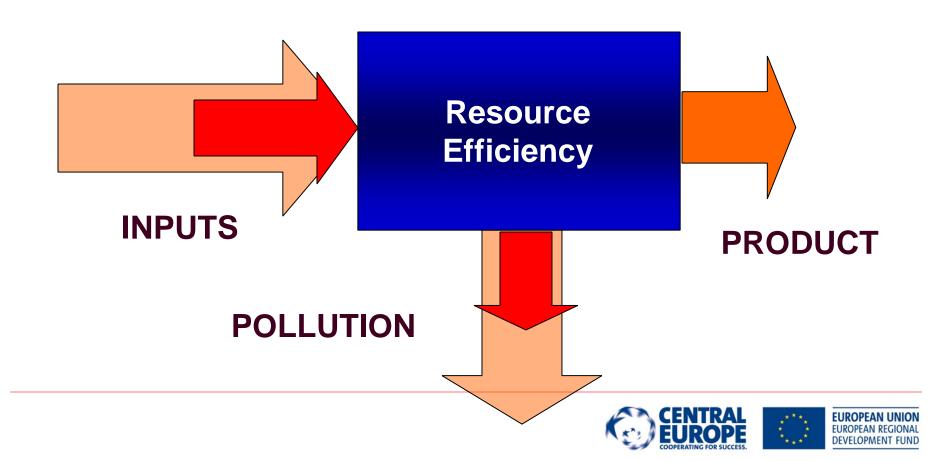






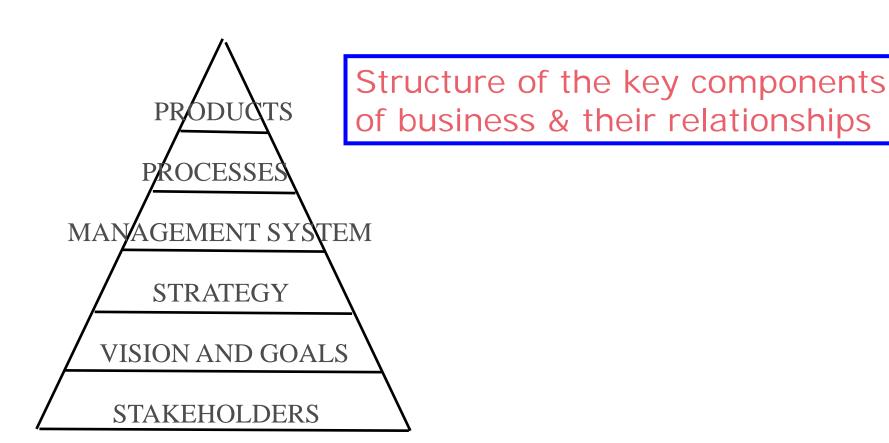
# Principle of preventive environmental management

#### and its DOUBLE BENEFIT



#### PRES URCE

#### MANAGEMENT PYRAMID









#### MANAGEMENT PYRAMID



related to material and energy flows at the physical level of a business (processes and products)

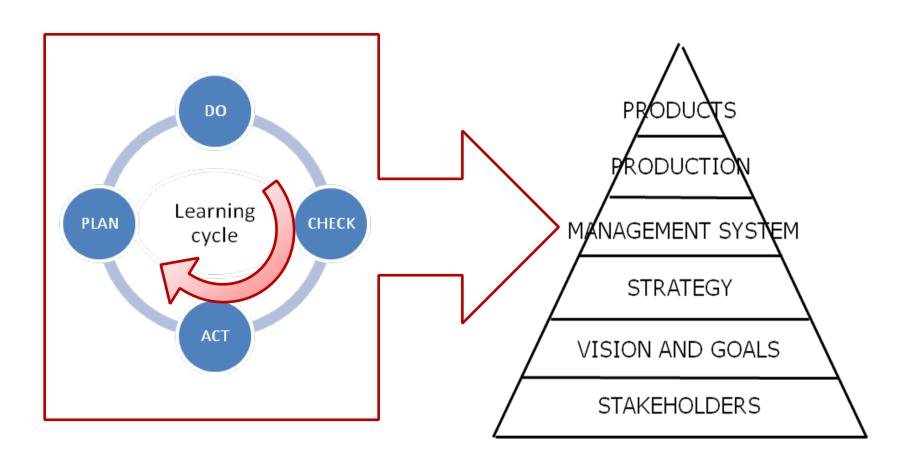
RE is influenced by all levels of the management pyramid





# PRES URCE

# Elements of business are changed through learning









# Management Pyramid and examples of RE instruments







#### PRES URCE

# Problems of existing approaches and diagnosis tools:



- Tool driven (either specific tool or an "ideal enterprise")
- Selective (only some levels of a business are adressed)
- Qualitative





#### PRES URCE

# Challenge

to develop Eco-Innovation Diagnosis and Implementation Tool which will be:

- Driven by the potential for improvement
- Complex (addressing all levels of a business)
- Quantitative

so that it will lead to an optimal increase of Enterprise Value

- within existing framework conditions and
- with limited resources available





# WHAT IS EDIT?

EDIT =

MAP OF

- Eco-Innovation
- Diagnosis and
- Implementation
- Tool

for Increase of Enterprise Value







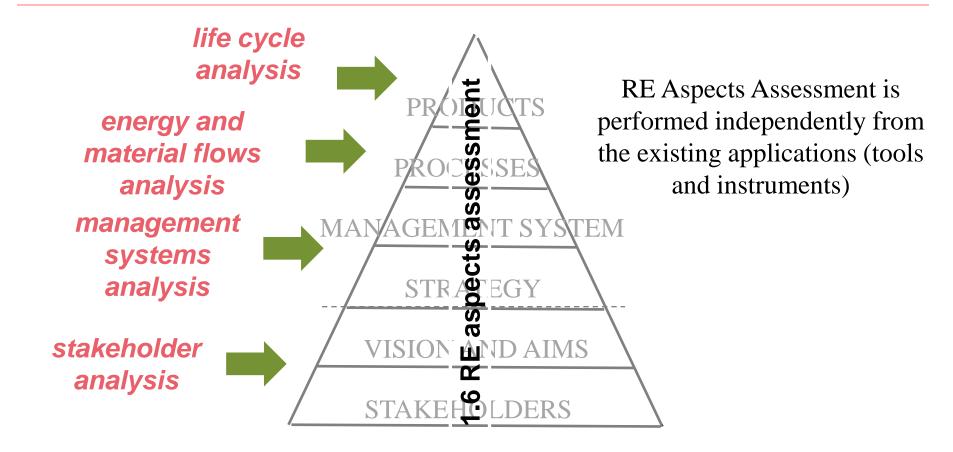
# **Overview of EDIT methodology**

#### Three basic steps:

- 1) Potentials identification of areas with potential for improvement
- 2) Applications Allocation of possisble applications (instruments) for intervention / improvement
- 3) Action Plan Feasibility of applications (instruments) and innovations identified (cost benefit analysis, possible sources of funding)



# PRES URCE Step No. 1: Identifying potentials

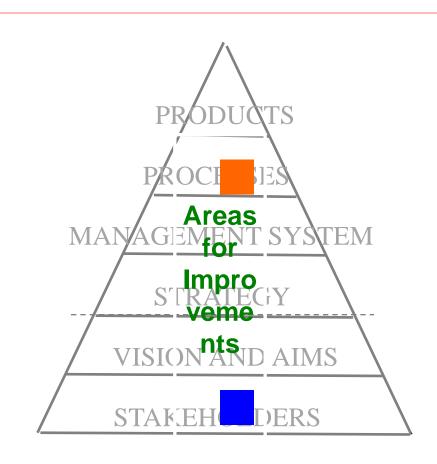






# PRES URCE Step No. 1: 1.6 Identification of potentials

potential effects for a given enterprise Evaluation of all aspects (areas with







#### PRES URCE Evaluation of all potential aspects within 1.6

Number of aspect Title of aspect
----------------------------------

First level of addressing	Enterprise is preparing an	Enterprise address	Enterprise address	
aspect – here is no	action to address given aspect	given aspect on a standard basis	given aspect in proactive way	A B
any action	given deposi			С
		9	13	[3

Source	Source of information for evaluating the aspect
Remark	Any more detailed specification needed

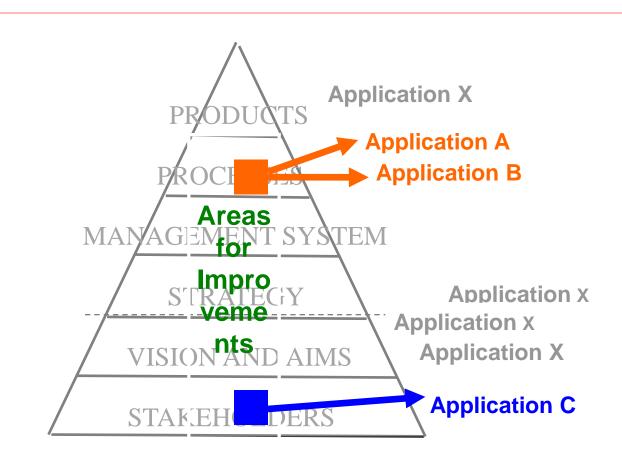
High importance (weight A,B) + high potential (1-3 - low level of addressing aspect) = aspects with possible potential for further investigation





#### **Step No. 2: Allocation of Applications**

**RE Aspects Assessment** 





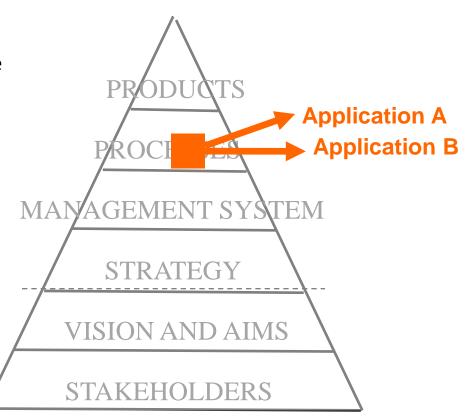


#### PRES URCE

#### **Step No. 3: Action Plan**

#### Feasibility and plan:

- Basic information and purpose
- Benefits including quantifiableeffects and their monitoring
- •Implementation and costs
- •Links to other applications
- Barriers and their overcoming
- Sources of funding
- •Tasks and time schedule







# PRES URCE Experience from the pilot phase

#### **COMPANY 1 Czech Republic**

Production of industrial packaging 90 employees

**Annual Turnover: 15 Mio EUR** 

**RESULTS:** Less waste and therefore better competitiveness, lower price of product for customer. Major identified applications:

- Purchase of precise cutting plotter (savings and less waste, higher quality and efficiency)
- Energy efficiency and better well-being
- Introduction of new Human Resource Management System leading to higher identification of staff with the company
- Extension of existing management system management of energy and material flows will be integrated into regular quality management review

See more information on the poster





# PRES URCE Experience from the pilot phase

#### **COMPANY 2 Czech Republic**

Furniture industry 50 employees

**Annual Turnover: 2 Mio EUR** 

#### **RESULTS:**

 Installation of new CNC electro-hydraulic bender will increase material efficiency (savings 213 000 EUR / year with a payback period of 5,5 years - investment with a subsidy

 Energy efficiency – company will change gas supplier, optimize electricity consumption, change the paint operation, reconstruct an indoor lightning

 Company will introduce material flow and energy management based on principles of Monitoring and Targeting

New recycling scheme for chair foam has already been implemented

The SMÉ will work out own marketing strategy

See more information on the poster





# PRES URCE Experience from the pilot phase

#### **Companies from Austria**

See information on the posters!





### PRES URCE Cable manufacturer

- Number of employees:48
- Products:
   Energy conductors, rope and lifting systems









### PRES URCE Chocolade manufacturer

- Number of employees:120
- Annual revenue:EUR 17.000.000

- Products:
  - Handmade chocolate
  - Drinking chocolate









# PRES URCE Animal Food producer

- Number of employees:32
- Annual revenue:
   EUR 24.000.000,00

Products: Animal food











# PRES URCE Spirit manufacturer

- Number of employees:91
- Annual revenue: EUR 25.000.000

Products:
 Production, bottling and sales of national and international spirits





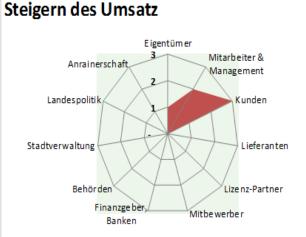




# PRES URCE Stakeholder analysis





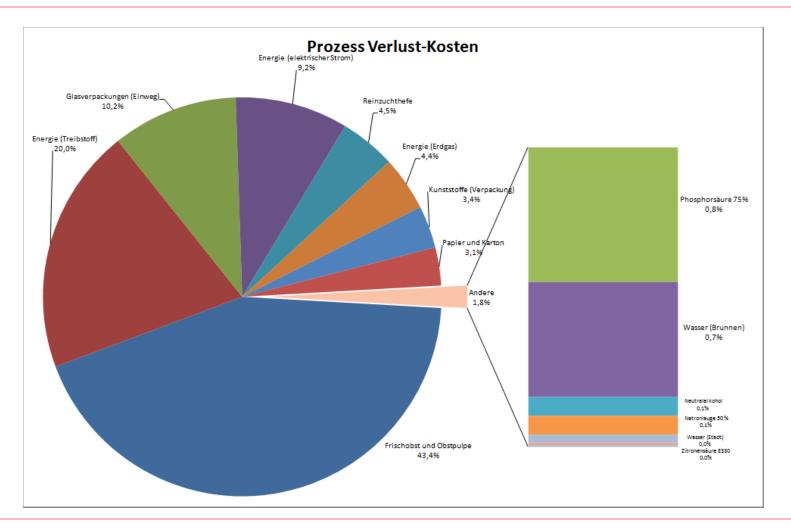








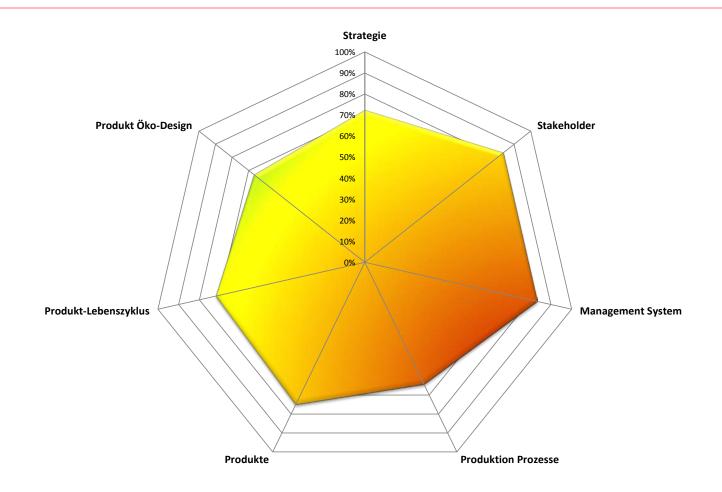
# PRES URCE Cost of process losses







# PRES URCE Evaluation of sustainable potentials







# Identified options

- Electricity
   (Optimization of the compressed air system, implementation of energy meters)
- Fuel (optimization of mobility of sales team)
- Heat: Record of the heat consumption per unit (e. g. for hot water for cleaning)



# Identified options ctd.

- Brewer grains (wash)
   (Cooling of mash, Recycling of wash in a biogas plant)
- Raw materials (Local provider for alcohol)
- Products
   (Redesign of bottles, evaluation of alternatives to small non-returnable glass bottles)
- Management System
   (energy management system, employee suggestion scheme)





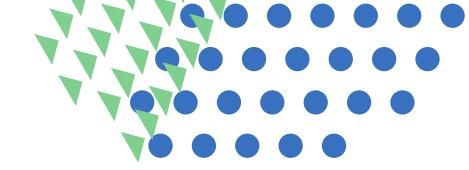
#### **Conclusions**

- Companies appreciated an independent, complex and need driven review and EDIT tool findings
- Aha! effects even in well-managed enterprises
- If applications were already known EDIT helped to set up priorities and to improve feasibility study
- Large RE potential in production processes due to poor management of material and energy flows
- Importance of CEOs commitment and employees involvement









# Thank you for your attention

**Vladimir Dobes** 

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